



BROOKE-ALVINSTON

2020 MUNICIPAL DRAFT BUDGET PRESENTATION

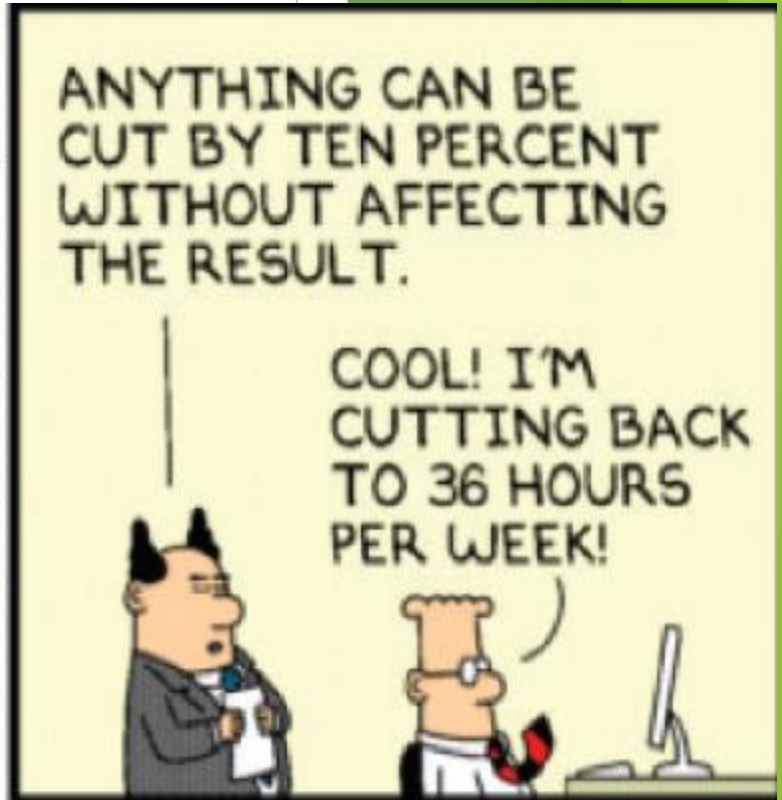
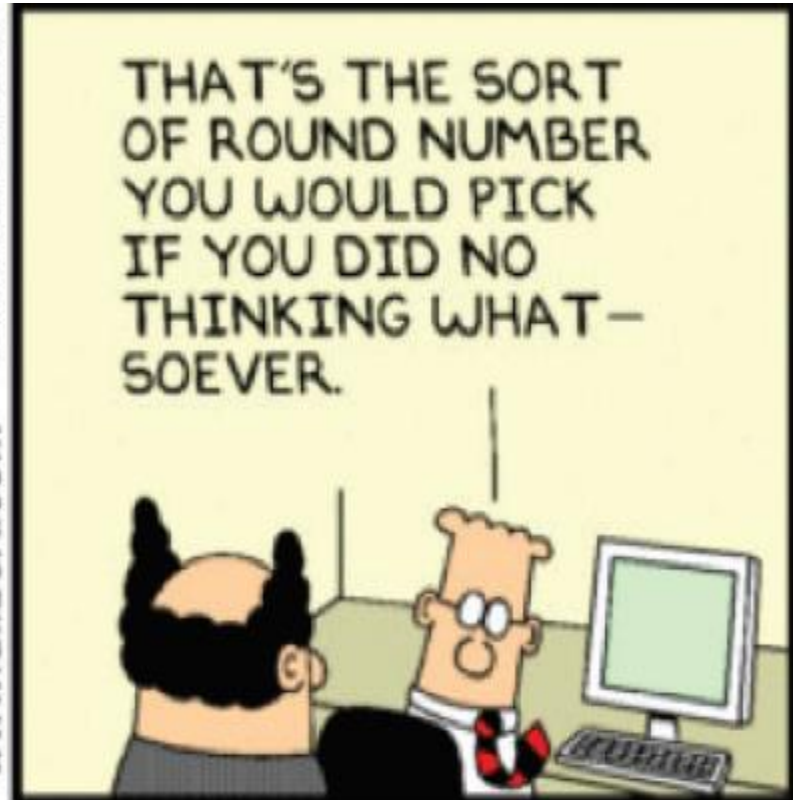
PRESENTED BY STEPHEN IKERT, TREASURER

JANUARY 16, 2020

BUDGET 2020

- Brooke-Alvinston - Current Position
 - Our Size
 - Our Financial Health
 - Our Reserves and our Debt
 - Our Tax Rates
 - Government Funding Trends
 - Opportunities & Threats
- Brooke-Alvinston - Operating Budget
 - Operating Budget Highlights
- Brooke-Alvinston - Capital Budget
 - Capital Budget Details by Department
- Conclusions

The Realities of Budgeting...



BROOKE-ALVINSTON - SIZE

We are not big, but we are small...

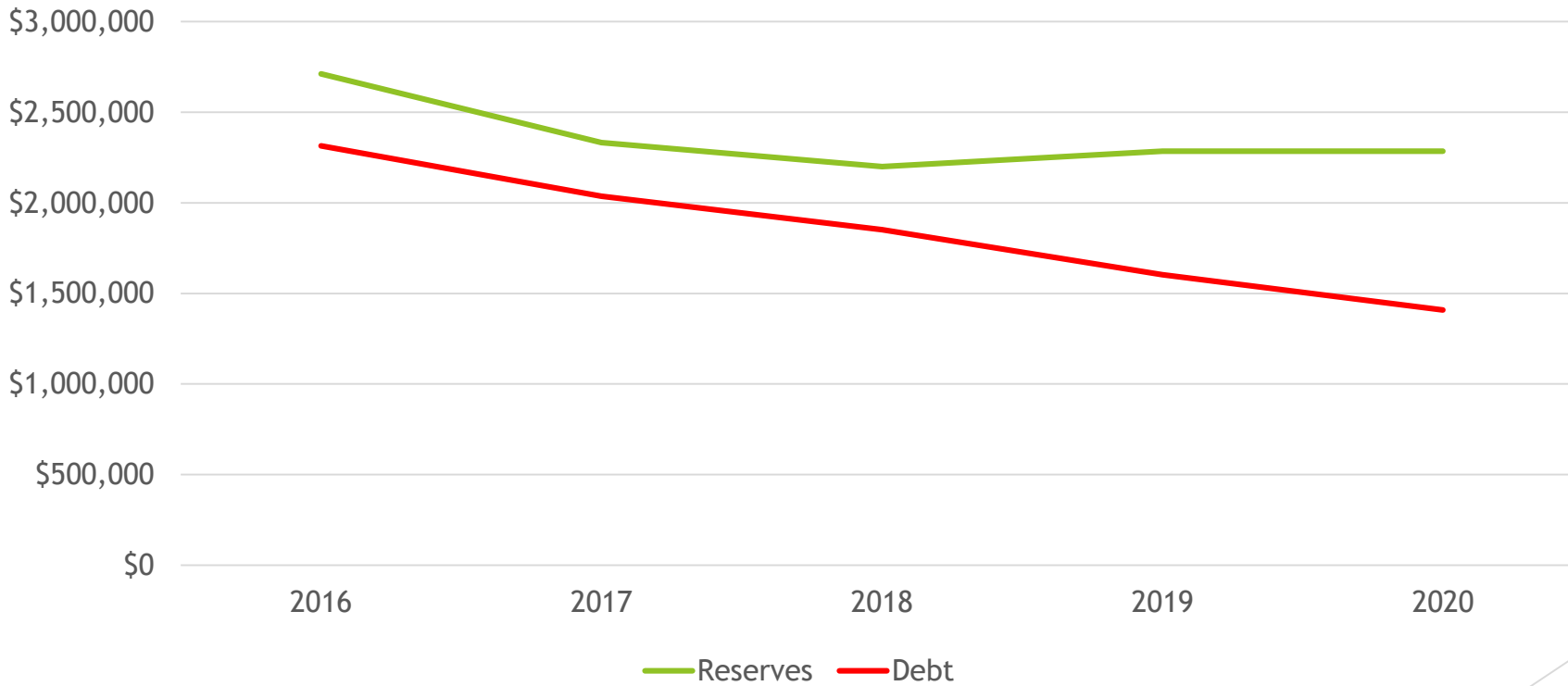
Stats	Brooke-Alvinston	Province	Average	Brooke-Alvinston Ranking
Population	2,411	13,357,208	32,264	288 of 414
Change in Pop	-137	+592,452	+1,431	390 of 414
Land Area	311 km ²	155,673 km ²	376 km ²	178 of 414
Pop Density	7.7/km ²	85.8/km ²	85.8/km ²	291 of 414

ONTARIO MUNICIPAL AFFAIRS & HOUSING

2018 Financial Indicators (Compared with other Southern Lower Tier Municipalities)	Ranges	Brooke-Alvinston	Median	Average	Level of Risk
SUSTAINABILITY INDICATORS					
Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied	Low: < 10% Mod: 10 to 15% High: >15%	6.1%	7.7%	8.9%	LOW
Net Financial Assets or Net Debt as a % of Own Source Revenues	Low: > -50% Mod: -50 to -100% High: < -100%	40.1%	40.1%	40.3%	LOW
Total Reserves and Discretionary Reserve Funds as a %% of Municipal Expenses	Low: > 20% Mod: 10 to 20% High: < 10%	40.0%	62.0%	70.8%	LOW
Cash Ratio (Total Cash & Equivalents as a % of Current Liabilities)	Low: > 0.5:1 Mod: 0.5:1 to 0.25:1 High: < 0.25:1	3.44:1	3.29:1	4.7:1	LOW
FLEXIBILITY INDICATORS					
Debt Servicing as a % of Total Revenues	Low: < 5% Mod: 5% to 10% High: > 10%	4.6%	2.5%	3.1%	LOW
Closing Amortization Balance as a % of Total Cost of Capital Assets	Low: < 50% Mod: 50 to 75% High: > 75%	49.9%	43.7%	45.9%	LOW
Annual Surplus / (Deficit) as a % of Own Source Revenues	Low: > -1% Mod: -1% to -30% High: < -30%	10.2%	12.5%	14.0%	LOW

RESERVES AND DEBT

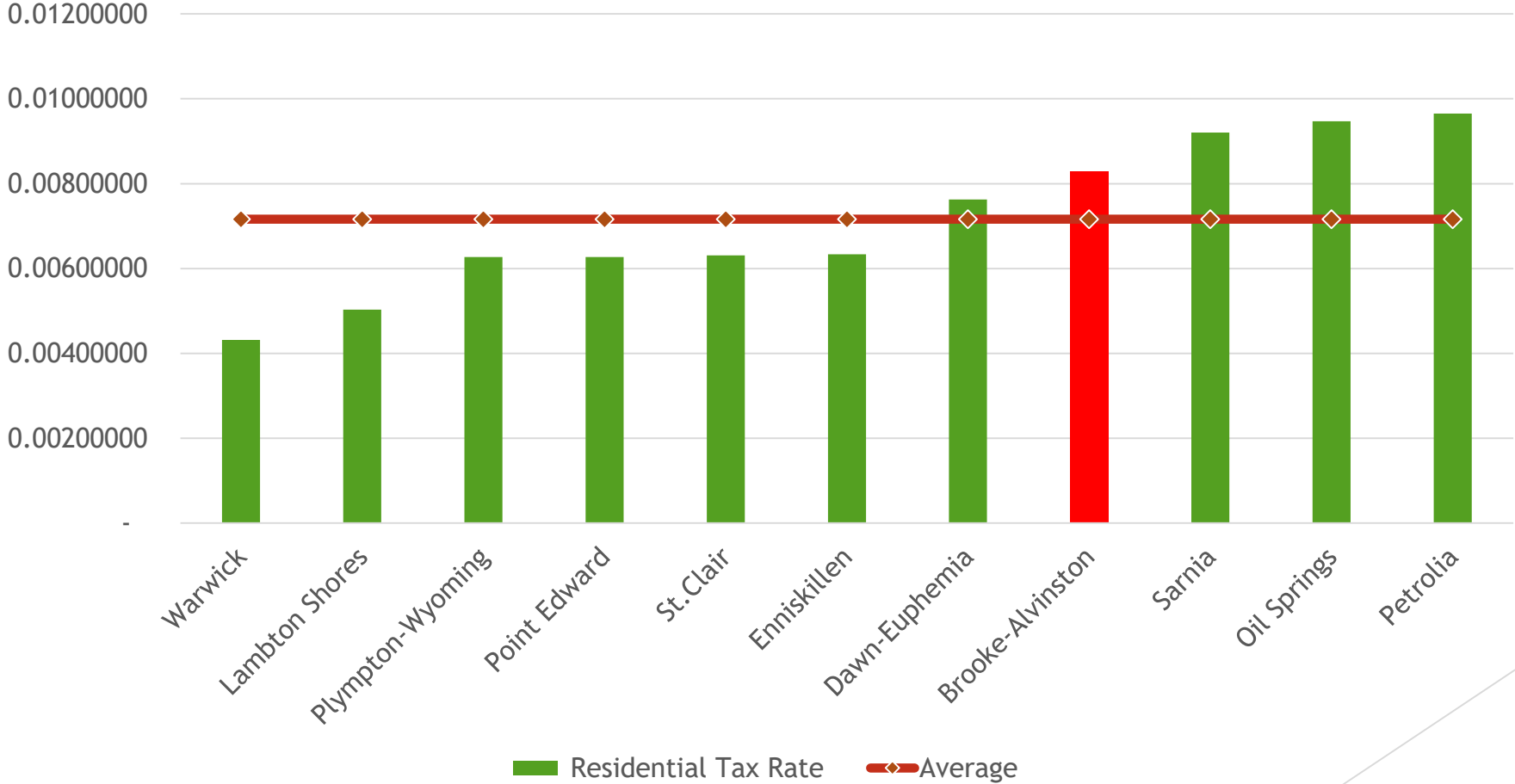
	2016	2017	2018	2019	2020
RESERVES	\$2,711,763	\$2,331,722	\$2,199,692	\$2,285,591	2,285,591
DEBT	\$2,313,899	\$2,036,963	\$1,851,213	\$1,603,150	\$1,408,793



Lambton County - 2019 Lower Tier Comparative Residential Tax Rates

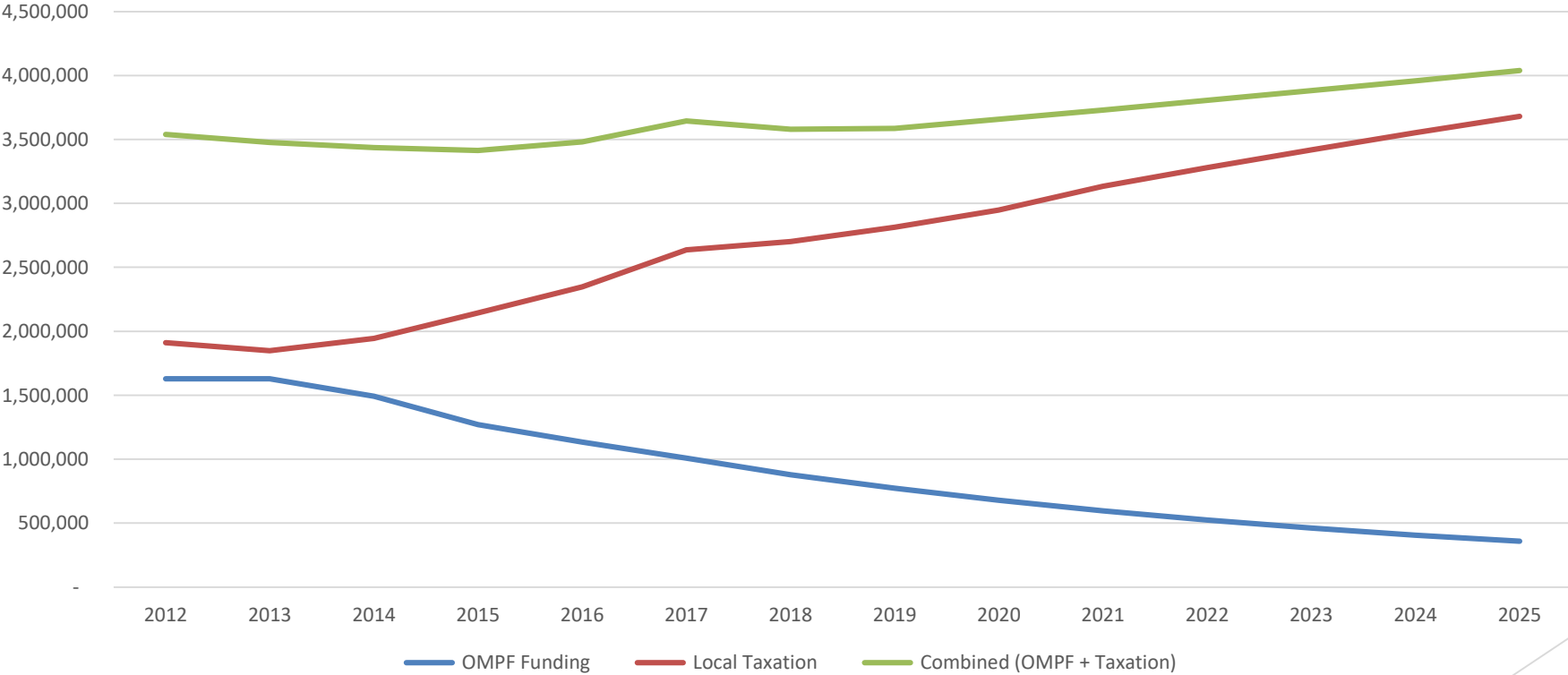
Municipality	Residential Tax Rate	Rank	Comparative Taxes per Household (\$250,000 CVA)
Warwick	0.00431413	1	\$1,078.53
Lambton Shores	0.00503128	2	\$1,257.82
Plympton-Wyoming	0.00627234	3	\$1,568.09
Point Edward	0.00627234	4	\$1,568.09
St.Clair	0.00630666	5	\$1,576.67
Enniskillen	0.00633348	6	\$1,583.37
Dawn-Euphemia	0.00762502	7	\$1,906.26
Brooke-Alvinston	0.00828130	8	\$2,070.33
Sarnia	0.00920420	9	\$2,301.05
Oil Springs	0.00946903	10	\$2,367.26
Petrolia	0.00964967	11	\$2,412.42

County of Lambton - 2019 Lower Tier Comparative Residential Tax Rates



PROVINCIAL FUNDING - OMPF

Ontario Municipal Partnership Funding (OMPF) and Taxation Comparison



Government Funding - Trends

- ▶ OMPF Funding has dropped almost \$1,000,000 from 2012 levels.
- ▶ This represents almost 1/3 of our 2020 tax budget
- ▶ Cumulatively we have lost over \$4,000,000 from 2012
- ▶ In 2012 OMPF represented over 85% of taxes; now in 2020 it represents only 23% of taxes.
- ▶ As the graph shows - Combined Revenue has remained fairly level.
- ▶ However, taxation will need to increase in future years if we are to maintain our past service levels and provide for proper Asset Management/Replacement.
- ▶ Our costs generally continue to climb each year, due to inflation, regulations, etc.
- ▶ Unless the Province changes the current funding formula we will continue to get less and less, while larger, growing municipalities will get more.
- ▶ Other Formula-based Capital Funding sources like OCIF and Gas Tax are not increasing, therefore we have less \$\$ for capital expenditures.
- ▶ Application-based Capital funding is getting harder and harder to obtain.

OPPORTUNITIES

THREATS

Possible review and restoration of OMPF.

OMPF will continue to drop unless review changes program principals.

Comparative Financial Indicators show we currently have LOW financial Risk.

Future Risk of lapsing into MODERATE financial risk revenue sources decline.

May be able to attract more residents and businesses to the area as other regions become cost prohibitive.

Our tax rates are among the highest in the county.

Possibility of obtaining funding through the newer Investing in Communities Programs (ICIP).

Uncertainty due to delays in review and approvals for submitted applications and indications that larger/growing municipalities are favoured.

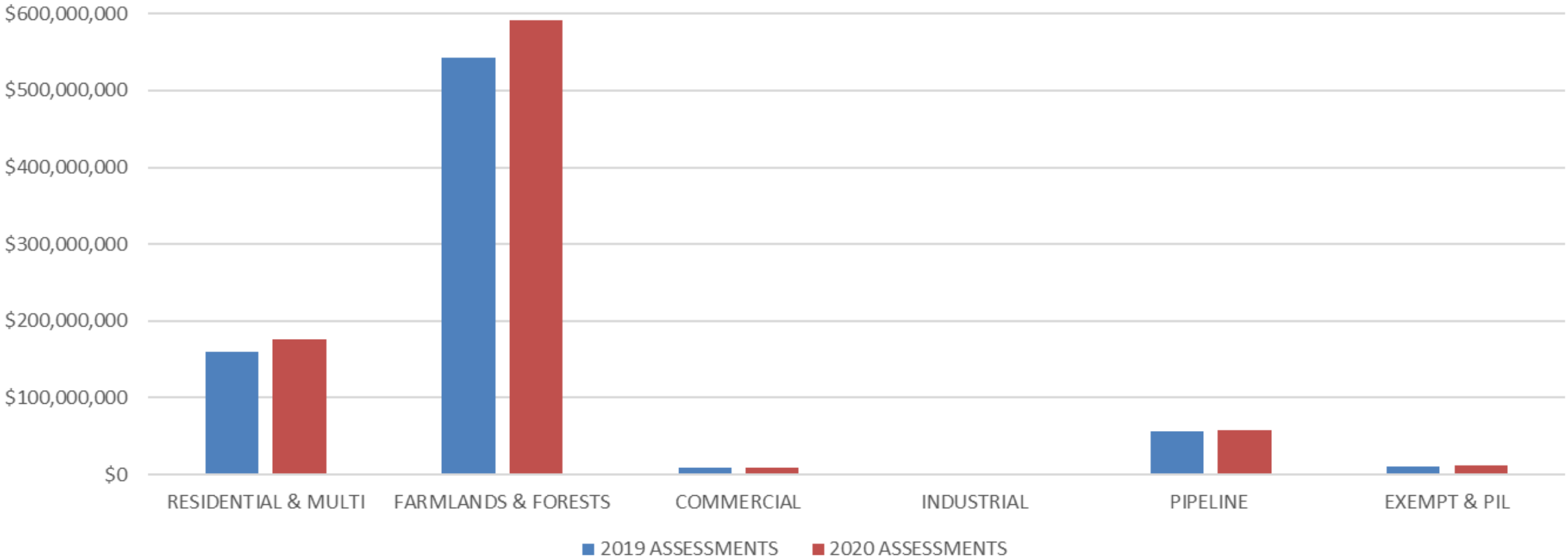
Our total Debt outstanding is on a downward trend. This is good as borrowing now negatively affects future budgets.

As debt levels decline there is often a willingness to borrow to fulfill capital needs. Total Reserves for Capital needs have been stagnant to declining over past few years.

MARKET VALUE ASSESSMENTS

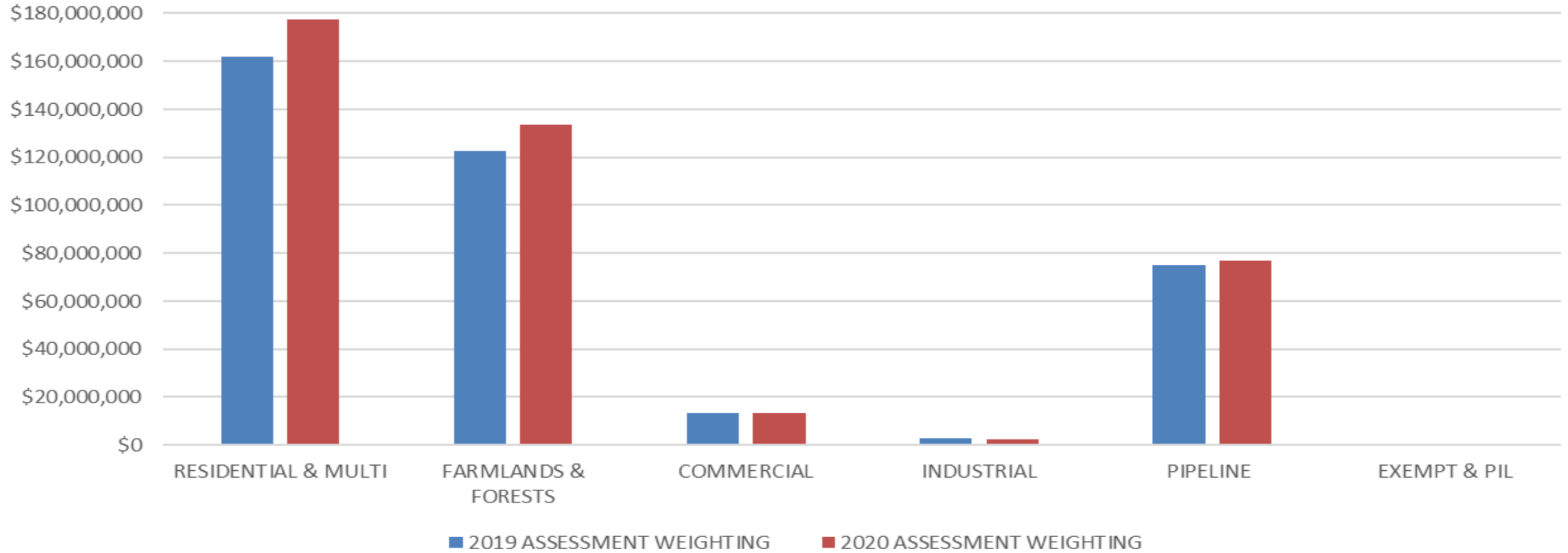
from MPAC

2019 VERSUS 2020 PROPERTY ASSESSMENT VALUES

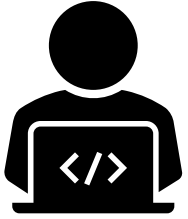


Class	2019 ASSESSMENTS	2020 ASSESSMENTS	CHANGE	PERCENT
RESIDENTIAL & MULTI	159,743,524	175,265,600	15,522,076	9.72%
FARMLANDS & FORESTS	543,059,351	591,820,000	48,760,649	8.98%
COMMERCIAL	8,183,693	8,372,800	189,107	2.31%
INDUSTRIAL	1,368,126	1,161,200	-206,926	-15.12%
PIPELINE	56,027,297	57,386,000	1,358,703	2.43%
EXEMPT & PIL	9,721,422	11,172,300	1,450,878	14.92%
TOTAL	778,103,413	845,177,900	67,074,487	8.62%

2019 VERSUS 2020 PROPERTY ASSESSMENT WEIGHTING



Class	2019 WEIGHTING	2020 WEIGHTING	CHANGE	PERCENT
RESIDENTIAL & MULTI	161,824,524	177,338,600	15,514,076	9.59%
FARMLANDS & FORESTS	122,734,396	133,755,834	11,021,438	8.98%
COMMERCIAL	13,191,592	13,470,650	279,058	2.12%
INDUSTRIAL	2,756,304	2,310,368	-445,936	-16.18%
PIPELINE	75,208,522	77,032,384	1,823,862	2.43%
EXEMPT & PIL	0	0	0	0.00%
TOTAL	375,715,338	403,907,836	28,192,498	7.50%



OPERATING BUDGET



BROOKE-ALVINSTON**2020 OPERATING BUDGET**

		2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
GENERAL BUDGET EXPENDITURES							
GENERAL GOVERNMENT							
1	COUNCIL	66,400	46,211	(20,189)	59,660	(6,740)	TAB 5
2	COUNCIL SUPPORT	161,000	161,647	647	169,050	8,050	TAB 5
3	ADMINISTRATION	347,840	318,693	(29,147)	345,150	(2,690)	TAB 5
		575,240	526,550	(48,690)	573,860	(1,380)	
PROTECTION							
4	FIRE - ALVINSTON	202,508	193,452	(9,056)	209,143	6,635	TAB 6
5	FIRE - INWOOD	131,667	113,102	(18,565)	103,894	(27,773)	TAB 6
6	FIRE - WATFORD	4,467	4,031	(436)	4,775	308	TAB 6
7	FIRE - ADMINISTRATION	69,150	55,731	(13,419)	66,250	(2,900)	TAB 6
8	POLICE	399,119	385,501	(13,618)	408,226	9,107	TAB 7
9	CONSERVATION AUTHORITY	15,385	19,914	4,529	23,191	7,806	TAB 8
10	INSPECTIONS & CONTROL	29,000	75,726	46,726	42,825	13,825	TAB 9
11	EMERGENCY MEASURES	2,150	626	(1,524)	2,100	(50)	TAB 9
		853,446	848,083	(5,363)	860,404	6,958	
TRANSPORTATION SERVICES							
12	ROADS - MATERIALS & SERVICES	863,000	780,104	(82,896)	678,250	(184,750)	TAB 10
13	PUBLIC WORKS OVERHEAD	551,625	535,502	(16,123)	567,175	15,550	TAB 10
14	VEHICLES & EQUIP	179,450	118,193	(61,257)	163,450	(16,000)	TAB 10
15	SNOW REMOVAL	35,000	28,903	(6,097)	35,000	-	TAB 10
16	STREET LIGHTS - ALVINSTON	14,500	9,108	(5,392)	14,500	-	TAB 11
17	STREET LIGHTS - INWOOD	6,750	5,051	(1,699)	6,750	-	TAB 11
		1,650,325	1,476,861	(173,464)	1,465,125	(185,200)	
ENVIRONMENTAL							
18	STORM SEWER	68,252	68,252	-	68,252	-	TAB 14
19	WASTE COLLECTION/DISPOSAL	78,800	80,229	1,429	81,537	2,737	TAB 16
20	RECYCLING	69,240	69,240	(0)	77,999	8,759	TAB 16
		216,292	217,722	1,429	227,788	11,496	

BROOKE-ALVINSTON**2020 OPERATING BUDGET****GENERAL BUDGET EXPENDITURES****HEALTH**

	2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
21 HOSPITAL/CEMETERIES - DONATIONS	5,850	5,450	(400)	850	(5,000)	TAB 17
22 CEMETERY OPERATIONS	83,124	-	(83,124)	85,425	2,301	TAB 17
	88,974	5,450	(83,524)	86,275	(2,699)	

RECREATION AND CULTURAL

23 CANADA DAY	20,750	17,957	(2,793)	18,250	(2,500)	TAB 20
24 COMMUNITY CENTER -ARENA	421,088	408,540	(12,548)	460,900	39,812	TAB 18
25 CC - CONCESSION/VENDING	4,500	1,322	(3,178)	4,500	-	TAB 18
26 INWOOD REC	6,218	2,796	(3,422)	4,950	(1,268)	TAB 18
27 LIBRARY - ALVINSTON	7,359	5,401	(1,958)	7,600	241	TAB 19
28 LIBRARY - INWOOD	5,222	3,914	(1,308)	5,310	88	TAB 19
	465,137	439,929	(25,208)	501,510	36,373	

PLANNING AND DEVELOPMENT

29 PLANNING & ZONING	5,250	5,212	(38)	5,750	500	TAB 21
30 COMMERCIAL INDUSTRIAL	12,500	5,194	(7,306)	12,500	-	TAB 22
31 POST OFFICE	50,000	43,127	(6,873)	50,000	-	TAB 23
32 AGRICULTURE & REFORESTATION	22,800	15,043	(7,757)	21,300	(1,500)	TAB 24
33 MUNICIPAL DRAIN LOANS	1,250	22,072	20,822	1,250	-	TAB 24
34 MUNICIPAL DRAIN WORK	755,000	335,722	(419,278)	640,000	(115,000)	TAB 24
35 TILE DRAIN LOANS	12,000	90,237	78,237	12,000	-	TAB 24
	858,800	516,606	(342,194)	742,800	(116,000)	

OTHER/RESERVES

36 RESERVES	153,000	853,000	700,000	3,000	(150,000)	TAB 3
	153,000	853,000	700,000	3,000	(150,000)	

38 TOTAL EXPENDITURES

	4,861,214	4,884,201	22,987	4,460,762	(400,452)	
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<i>BROOKE-ALVINSTON</i>		<i>2020 OPERATING BUDGET</i>					REFERENCE
		2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	
<i>REVENUES</i>							
FEEES AND CHARGES							
39	GENERAL GOVERNMENT	8,400	15,313	6,913	18,950	10,550	TAB 5
40	INSPECTIONS & CONTROL	27,500	77,681	50,181	41,500	14,000	TAB 9
41	TRANSPORTATION	1,500	7,386	5,886	1,500	-	TAB 10
42	WASTE COLLECTION & RECYCLYING	-	-	-	-	-	TAB 16
43	CEMETERY	83,124	-	(83,124)	85,425	2,301	TAB 17
44	COMMUNITY CENTER - ALVINSTON	188,500	171,884	(16,616)	183,500	(5,000)	TAB 18
45	CC - CONCESSION/VENDING	3,100	1,521	(1,579)	2,600	(500)	TAB 18
46	COMMUNITY CENTER - INWOOD	250	558	308	250	-	TAB 18
47	CANADA DAY	20,750	17,846	(2,904)	18,250	(2,500)	TAB 20
48	PLANNING FEES	5,500	13,540	8,040	7,000	1,500	TAB 21
49	HANGING BASKETS	2,400	2,640	240	2,520	120	TAB 22
50	POST OFFICE	65,000	60,060	(4,940)	65,000	-	TAB 23
51	TREE PROGRAM	5,000	3,669	(1,331)	3,500	(1,500)	TAB 24
52	MUNICIPAL DRAIN BILLINGS	560,000	245,000	(315,000)	450,000	(110,000)	TAB 24
53	TILE DRAIN LOANS	12,000	67,527	55,527	12,000	-	TAB 24
		983,024	684,626	(298,398)	891,995	(91,029)	
MUNICIPAL							
54	ALVINSTON FIRE	35,560	53,368	17,808	44,958	9,398	TAB 6
55	INWOOD FIRE	13,083	10,554	(2,529)	12,400	(683)	TAB 6
56	COUNTY POLICING GRANT, etc.	11,910	11,910	-	11,910	-	TAB 7
57	DONATIONS	-	2,050	2,050	-	-	TAB 6
		60,553	77,883	17,330	69,268	8,715	
ONTARIO							
61	OMRFA DRAIN SUPER GRANT	7,500	2,992	(4,508)	7,500	-	TAB 24
62	OMAFRA - DRAIN SUBSIDY GRANTS	195,000	90,000	(105,000)	190,000	(5,000)	TAB 24
63	OMPF - GRANT	772,300	772,300	-	678,100	(94,200)	TAB 4
		974,800	865,292	(109,508)	875,600	(99,200)	

BROOKE-ALVINSTON**2020 OPERATING BUDGET**

		2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
OTHER							
67	LICENCES, PERMITS, RENTS	16,520	15,751	(769)	16,083	(437)	TAB 4
68	FINES AND PENALTIES	55,000	63,031	8,031	55,000	-	TAB 4
69	OTHER REVENUES	45,000	67,331	22,331	50,500	5,500	TAB 4
AREA RATINGS							
70	ALVINSTON AREA RATING	46,422	46,033	(390)	42,659	(3,763)	TAB 2,4
71	INWOOD AREA RATING	16,750	16,547	(203)	14,029	(2,721)	TAB 2,4
		63,172	62,580	(592)	56,688	(6,484)	
RESERVES/RESERVE FUNDS/FINANCING							
72	RESERVES	5,000	5,000	-	300,000	295,000	TAB 3
73	RESERVE FUNDS			-		-	
74	FINANCING			-		-	
		5,000	5,000	-	300,000	295,000	
TAXATION							
75	ADJUSTMENTS/WRITE-OFFS	(31,000)	(45,628)	(14,628)	(30,500)	500	TAB 4
76	SUPPLEMENTAL	5,000	5,014	14	5,000	-	TAB 4
77	UTILITY TRANSMISSION	14,500	14,856	356	14,500	-	TAB 4
		(11,500)	(25,758)	(14,258)	(11,000)	500	
78	TOTAL REVENUES	2,191,569	1,815,735	(375,834)	2,304,134	112,565	
NET EXPENDITURES OVER REVENUE		(2,669,645)	(3,068,466)	(398,821)	(2,156,628)	513,017	

BROOKE-ALVINSTON

2020 OPERATING BUDGET

WATER & SEWER BUDGET

WATER & SEWER REVENUE

	2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
1 WASTE WATER - ALVINSTON	202,500	205,294	2,794	202,500	-	TAB 12
2 ALVINSTON OTHER SEWER CHGS	5,933	6,213	280	5,933	-	TAB 4
3 WASTE WATER - INWOOD	58,950	58,590	(360)	58,950	-	TAB 13
4 INWOOD SEWER CAPITAL & CONNECTION CHGS	65,338	84,147	18,809	62,974	(2,364)	TAB 4
5 WATER - ALVINSTON	332,380	348,702	16,322	332,380	-	TAB 15

TOTAL WATER & SEWER REVENUES

	665,101	702,946	37,845	662,737	(2,364)	
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WATER & SEWER EXPENDITURES

6 WASTE WATER - ALVINSTON	172,634	159,270	(13,364)	175,411	2,777	TAB 12
7 WASTE WATER - INWOOD	121,860	117,768	(4,092)	120,541	(1,319)	TAB 13
8 WATER - ALVINSTON	302,708	369,380	66,672	306,676	3,968	TAB 15

TOTAL WATER & SEWER EXPENDITURES

	597,201	646,418	49,216	602,627	5,426	
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NET WATER & SEWER OPERATING SURPLUS

	67,900	56,529	(11,371)	60,110	(7,790)	
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OPERATING BUDGET HIGHLIGHTS

- ▶ Overall Budgeted Operating Expenditures (excluding Reserves) is down by approximately \$250,000, due primarily to reduced gravel maintenance and municipal drain work.
- ▶ Similarly, Overall Budgeted Operating Revenues (excluding Reserves) are down by approximately \$180,000 due primarily to \$94,000 decrease of OMPF funding, and \$110,000 budget decrease in municipal drain billings.
- ▶ Other significant changes:
 - ▶ Reduced Inwood Fire Station operating Budget
 - ▶ Insurance Costs have increased by 15.5%
 - ▶ Policing, Conservation, and Inspection & Control costs all up
 - ▶ Waste & Recycling Costs continue to climb
 - ▶ Community Center operation and maintenance costs will continue to climb



CAPITAL BUDGET

BROOKE-ALVINSTON**2020 CAPITAL BUDGET**

		2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
GENERAL BUDGET EXPENDITURES							
GENERAL GOVERNMENT							
1	ADMINISTRATION	15,000	19,885	4,885	32,000	17,000	TAB 5
		15,000	19,885	4,885	32,000	17,000	
PROTECTION							
2	FIRE - ALVINSTON	31,500	24,175	(7,325)	32,000	500	TAB 6
3	FIRE - INWOOD	16,000	15,783	(217)	165,500	149,500	TAB 6
		47,500	39,958	(7,542)	197,500	150,000	
TRANSPORTATION SERVICES							
10	ROADS - MATERIALS & SERVICES	808,000	100,802	(707,198)	1,126,000	318,000	TAB 10
12	VEHICLES & EQUIP	45,000	46,874	1,874	375,000	330,000	TAB 10
		853,000	147,677	(705,323)	1,501,000	648,000	
HEALTH							
20	CEMETERY	-	2,143	2,143	-	-	TAB 17
		-	2,143	2,143	-	-	
RECREATION AND CULTURAL							
22	COMMUNITY CENTER - ARENA	118,500	185,170	66,670	250,000	131,500	TAB 18
25	LIBRARY - ALVINSTON	12,000	11,580	(420)	-	(12,000)	TAB 18
		130,500	196,750	66,250	250,000	119,500	
PLANNING AND DEVELOPMENT							
28	COMMERCIAL INDUSTRIAL	-	35,941	35,941	-	-	TAB 22
		-	35,941	35,941	-	-	
36	TOTAL EXPENDITURES	1,046,000	442,353	(603,647)	1,980,500	934,500	

BROOKE-ALVINSTON

2020 CAPITAL BUDGET

REVENUES

MUNICIPAL

	2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
52 ALVINSTON FIRE	5,828	7,455	1,627	5,920	92	TAB 6
53 INWOOD FIRE	960	1,924	964	19,860	18,900	TAB 6
	6,788	9,379	2,591	25,780	18,992	

ONTARIO

56 OCIF - GRANT	136,547	-	(136,547)	273,968	137,421	TAB 10
57 EFFICIENCY FUNDING	-	122,153	122,153	105,000	105,000	TAB 5,10,18
58 MAIN STREET FUND	29,778	29,778	-	-	(29,778)	TAB 10, 22
	166,325	151,931	(14,394)	378,968	212,643	

CANADA

63 FEDERAL - ACCESSABLITY	9,392	4,579	(4,813)	4,813	(4,579)	TAB 5
64 FEDERAL GAS TAX	73,141	-	(73,141)	228,949	155,809	TAB 10
	82,533	4,579	(77,953)	233,762	151,230	

RESERVES/RESERVE FUNDS/FINANCING

70 RESERVES	-	-	-	505,000	505,000	TAB 3
71 OTHER	-	86,519	86,519	-	-	TAB 4
	-	86,519	86,519	505,000	505,000	

76 TOTAL REVENUES

NET EXPENDITURES OVER REVENUE

	255,646	252,408	(3,238)	1,143,510	887,864	
	(790,354)	(189,946)	600,408	(836,990)	(46,636)	

BROOKE-ALVINSTON**2020 CAPITAL BUDGET**

		2019 BUDGET (1)	2019 YTD ACTUAL (2)	BUDGET TO ACTUAL (3)	2020 BUDGET (4)	BUDGET TO BUDGET (5)	REFERENCE
2020 WATER & SEWER BUDGET							
WATER & SEWER REVENUE							
1	ONTARIO - Grants	-	8,599	8,599	70,598	70,598	TAB 15
2	FEDERAL - Grants	-	-	-	-	-	
3	RESERVES	-	-	-	-	-	
5	RESERVE FUNDS	82,100	-	(82,100)	49,890	(32,210)	TAB 3
TOTAL WATER & SEWER REVENUES		82,100	8,599	(73,501)	120,488	38,388	
WATER & SEWER EXPENDITURES							
12	WASTE WATER - ALVINSTON	150,000	40,631	(109,369)	110,000	(40,000)	TAB 12
13	WASTE WATER - INWOOD	-	-	-	-	-	
14	WATER - ALVINSTON	-	8,599	8,599	70,598	70,598	TAB 15
TOTAL WATER & SEWER EXPENDITURES		150,000	49,229	(100,771)	180,598	30,598	
NET WATER & SEWER OPERATING SURPLUS		(67,900)	(40,631)	27,269	(60,110)	7,790	

Capital Budget Detail by Department

<u>DEPARTMENT</u>	<u>ACCOUNT DESCRIPTION</u>	<u>AMOUNT</u>	<u>COMMENTS</u>
GENERAL GOVERNMENT	MUNICIPAL BLDG	17,000	Front steps - railing and sealing
	EQUIPMENT	<u>15,000</u>	Copier, chairs, iPad, TV for council presentations, etc.
		<u>32,000</u>	
ALVINSTON - FIRE	BUNKER GEAR	10,000	4 sets
	AIR PACKS	7,000	1 set
	AIR CONDITIONER	5,000	Air conditioner
	EQUIPMENT	<u>10,000</u>	tools, nozzles, etc.
	<u>32,000</u>		
INWOOD - FIRE	BUILDING	200,000	New Building
	BUNKER GEAR	2,500	1 set
	AIR PACKS	3,000	share 1 set with Alvinston
	VEHICLE	- 50,000	Sell Rescue and replace with 4x4 pickup rescue
	EQUIPMENT	5,000	tools, nozzles, etc.
	SOFTWARE	<u>5,000</u>	Propane Heater
	<u>165,500</u>		
PUBLIC WORKS	BUILDING IMPROVEMENTS	50,000	Repair salt shed - \$25k; Roll up doors shop - \$25k
	GUARD RAILS	16,000	Guard Rails
	MAJOR CULVERTS	100,000	Hilly Road
	MAJOR CULVERTS	50,000	Sutorville @ Campbell
	MAJOR CULVERTS	50,000	Rokeby @ Boyds
	MAJOR CULVERTS	35,000	Shiloh @ Sutorville
	ROAD IMPROVEMENTS	170,000	Petrolia Line - Tar and Chip
	TOWN CONSTRUCTION	625,000	Lorne St, Storms & Rd
	ENGINEERING	15,000	Engineer Railroad St. Drain
	CONSTRUCTION MATERIAL	15,000	Sidewalks
	GRADER	<u>375,000</u>	Grader 435,000, less 60,000 trade
	<u>1,501,000</u>		

Capital Budget Detail by Department

<u>DEPARTMENT</u>	<u>ACCOUNT DESCRIPTION</u>	<u>AMOUNT</u>	<u>COMMENTS</u>
RECREATION & CULTURE	Playground Climber	30,000	Playground Climber
	BUILDING UPGRADES	80,000	Contribution to washrooms (grant writer)
	LIGHTING	10,000	Lobby & Dressing Room Lighting
	FURNACE/BOILER	10,000	Hot Water System
	BUILDING UPGRADES	12,000	Entrance to Olympia Room & bldg. Doors
	AUD/ARENA UPGRADES	75,000	Auditorium upgrades
	ARENA SOUND SYS	25,000	Arena sound system
	EQUIPMENT	<u>8,000</u>	Scrubber
		<u>250,000</u>	
<u>TOTAL CAPITAL - TAXATION BUDGET</u>		<u>1,980,500</u>	

CAPITAL - WATER & SEWER

ALVINSTON SEWER	PLANT EQUIPMENT	110,000	UV Sys ~ \$150k total
WATER	WATER PLANT	<u>70,598</u>	Decom clear well & water reader equip
<u>TOTAL CAPITAL - WATER AND SEWER</u>		<u>180,598</u>	

Conclusions

- ▶ Proposed 2020 Budgeted Taxes to be raised: \$2,993,618
- ▶ Raises \$180,194 more in taxes than 2019 or 6.4% more
- ▶ Represents a Tax Rate Decrease of 1.02%
- ▶ Budget strives to be Fiscally Responsible while continuing to Invest in our Aging Infrastructure

Unknowns

- ▶ Status of ICIP Shiloh Road Project
- ▶ Status of ICIP Pavilion Project
- ▶ Status of ICIP Green Stream Funding for Wastewater Upgrades

Questions?

Comments?